

Mapping the Scope of Your Effort

To what degree are you pursuing regional health system transformation? Who else needs to be involved?

Learning Objectives:

- To understand who is currently involved in your effort
- To understand what aspects of your system of health are currently being addressed by your effort
- To identify opportunities to increase the scope of participants and areas of emphasis

Phase(s): This tool is best used by groups and individuals engaged in a Phase 1 effort along the Pathway for Transforming Regional Health

How to use this tool

Are you part of a multi-sector partnership that is investing in building a healthier, more resilient community? “Multi-sector partnership” here means any organized effort that spans health, health care, and other sectors like social services or local government that is collaborating on a single endeavor or multiple ones. This tool aims to help partnerships identify opportunities to increase the scope of participants in their effort, and expand their areas of emphasis.

There are two sections to this tool: (1) mapping your effort, and (2) reflecting on the scope of your effort. In the first section, you will be asked to think about the overall purposes of your effort, how long it has been active, your geographic breadth, and what sectors are represented in the leadership of your initiative. It will also invite you to rate your efforts’ level of emphasis across the spectrum of downstream (health care) and upstream (drivers of health) factors and on sustainably financing your health system.

In the second section, you will be guided through reflection questions about the scope of your effort. These questions will help you think about who—individuals, organizations, sectors, or geographic regions—might be missing from your effort, what areas of emphasis are not being addressed, and what opportunities there might be to make connections to broaden your scope and work toward transforming your system of health.



Mapping Your Effort

Initiative or Partnership Overview

Name of initiative or partnership: _____

Year collaborative efforts began: _____

Geographic level of your effort:

	Geographic Level
<input type="checkbox"/>	Census tract
<input type="checkbox"/>	Zip Code(s)
<input type="checkbox"/>	Neighborhood/Community
<input type="checkbox"/>	Town
<input type="checkbox"/>	City
<input type="checkbox"/>	County
<input type="checkbox"/>	Health care service area
<input type="checkbox"/>	National
<input type="checkbox"/>	Other
<input type="checkbox"/>	We do not have a geographic approach

Sectors

Results from ReThink Health’s initial studies suggest that collaborative efforts to create healthier communities are broadly distributed across the U.S. and that their formation has accelerated in recent years. While many of these groups engage diverse sectors in order to address change on multiple fronts, there are still many lacking partners who might be valuable, if not essential, to their success.

Sectors included in your initiative or partnership (check all that apply)

	Sectors:
<input type="checkbox"/>	Hospital, Health Care, Primary Care
<input type="checkbox"/>	Health Insurance
<input type="checkbox"/>	Public Health
<input type="checkbox"/>	Government & Elected Officials



<input type="checkbox"/>	Social Service
<input type="checkbox"/>	Academia & Research
<input type="checkbox"/>	Education
<input type="checkbox"/>	Mental Health
<input type="checkbox"/>	Community Planning & Transportation
<input type="checkbox"/>	Business
<input type="checkbox"/>	Faith-Based Institutions
<input type="checkbox"/>	Housing & Economic Development
<input type="checkbox"/>	Philanthropy
<input type="checkbox"/>	Media

_____ Number of sectors (above) represented in your partnership

_____ Number of sectors (above) not represented in your partnership

Areas of Emphasis

How strong is your emphasis on radically improving or redesigning the following areas as a core purpose of your partnership (check all that apply)?

Areas of Emphasis	Strength of Emphasis				
	Minimal		Moderate		Strong
	1	2	3	4	5
Health behaviors and risk factors	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Health care access, quality, and cost	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Social, economic, educational conditions or services	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Physical environments	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
New ways to finance and sustain initiatives over time	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Reflecting on the scope of your effort

Our observations of regional health transformation efforts are that successful ones that maintain momentum and progress along the *Pathway* are broad in scope on all the above dimensions: (1) they involve all or nearly all sectors in significant leadership of the effort and have built dense networks of relationships of joint activity across the sectors; (2) the purposes and activities of the regional effort



overall include all the areas of emphasis identified above, and (3) they do so for a large population, typically multiple communities and often counties or larger.

We want to underscore that the stewardship structures that support that kind of scope vary widely—there may be some groups in the region focused primarily on implementing health improvement initiatives and securing financing for them, while others address downstream redesign. But in successful regional efforts in Phases II and beyond, each of these elements of the regional effort are tied together through stewardship structures that align their activities with shared visions and goals for the region.

1. Look back at how you described the sectors involved in your effort.

Who is missing from the network of leaders engaged in the transformation? What role might they play in enabling system change?

Who is well represented or even over represented, potentially dominating the purposes and priorities of the effort?

What do these gaps in membership suggest about who might be needed at the stewardship table in the future?

2. Look back at how you characterized the areas of emphasis in your effort.

What aspects of the regional health system are absent or underemphasized (scoring as moderate to minimal in emphasis) in how you define your purposes or the activities you undertake?





Are there others in the region focusing on those areas? How might you connect with them, and what synergies might arise from connecting disparate efforts with similar long-term visions?

3. Finally, consider the geographic scope of your effort.

What are the reasons for the geography you have chosen? Are there potential benefits to broadening the population you serve?

Who within a larger region has particular capabilities in aspects of health system transformation not presently part of your initiative? How might you connect your effort with theirs?

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